



UNIVERSITY OF
CALGARY

THE
SCHOOL
OF
PUBLIC
POLICY

A collage of five photographs showing various industrial workers in different settings. Top left: A worker in a blue jumpsuit and white helmet stands on a yellow drilling rig. Top right: A worker in a yellow jumpsuit and white helmet works on a large yellow industrial component. Bottom left: Two workers in orange jumpsuits and white helmets talk on an oil field. Bottom right: A worker in a blue shirt, green helmet, and high-visibility vest stands next to a large black industrial structure. Center: A green rectangle containing the title and subtitle text.

DEVELOPING RESOURCES SUSTAINABLY

GROWING THE EXTRACTIVE RESOURCE
GOVERNANCE PROGRAM

THE EXTRACTIVE RESOURCE GOVERNANCE PROGRAM at

The School of Public Policy at the University of Calgary has been a remarkable success in its 6 years of operation.

WITH ITS GOAL of sharing Canada's expertise in responsible resource extraction to developing jurisdictions around the world, the ERGP leverages Canadians' skills into global prosperity.

OUR GOAL

now is to grow the program further, adding experts, increasing training and reaching more jurisdictions than ever before.

THANKS TO THE HARD WORK

of a broadly skilled and experienced advisory group, this following plan has been developed.

OVER THE NEXT FIVE YEARS,

our goal is to become a global leader in extractive resource policy development, training and research.





VISION

We envision a world where sustainable development of energy and mineral resources is achieved through effective and efficient governance.

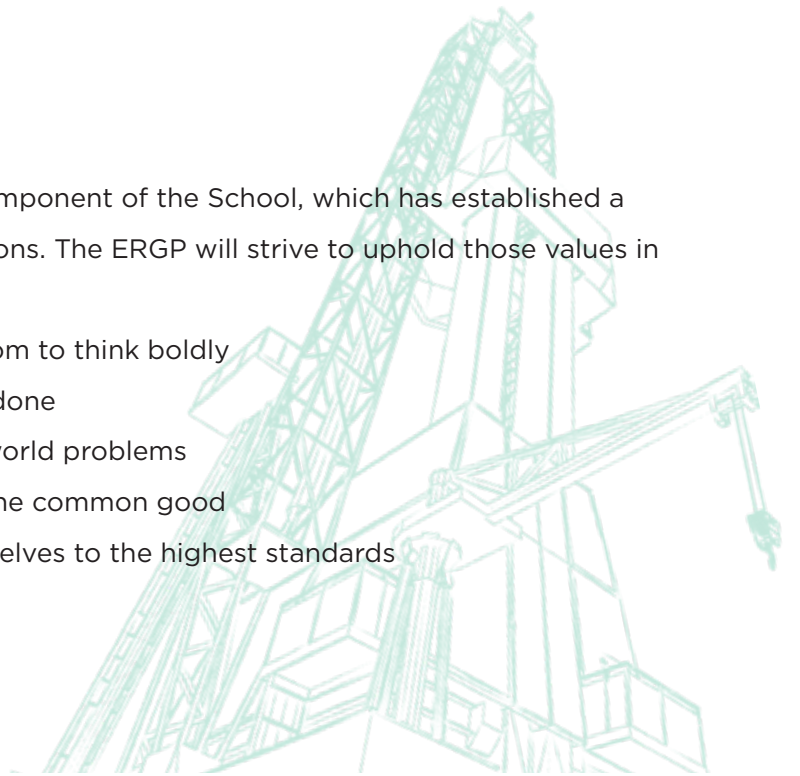
MISSION

We will be a global leader in extractive resource governance. We will be recognized for partnerships that provide world-class training, capacity building, and research for key decision-makers to govern and regulate activities related to resource development.

VALUES

The ERGP is an important component of the School, which has established a set of values to guide its actions. The ERGP will strive to uphold those values in all of its work:

- Independence – Freedom to think boldly
- Drive – Getting things done
- Impact – Solving real-world problems
- Concern – Furthering the common good
- Respect – Holding ourselves to the highest standards



SETTING AND ACHIEVING GOALS

Develop Best-in-Class Extractive Resource Governance Policy and Regulatory Practices -

to provide an international roadmap for sustainability, transparency and accountability, corporate social governance, end-of-life issues and addressing energy poverty.



Commission Research on Current Emerging Trends of Resource Policy and Regulatory Issues -

there is increasing demand for data-driven research that quantifies the benefits of accountability and transparency with respect to environmental, social and governance (ESG) factors.

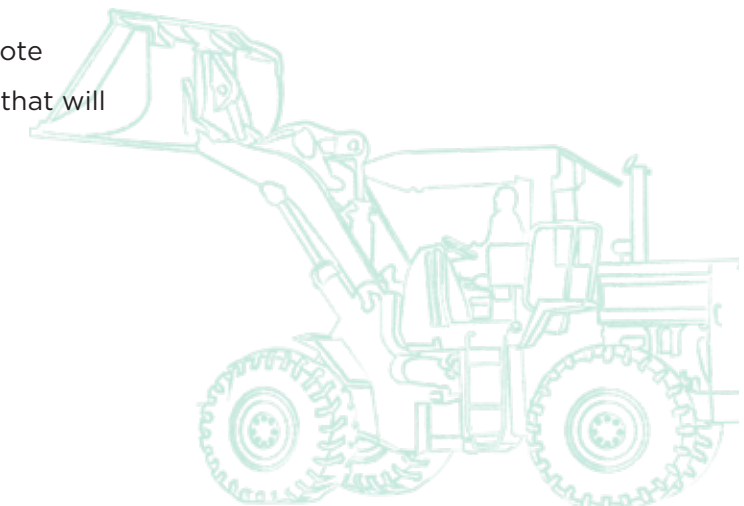


Promote Excellence in Domestic and International Teamwork and Service Delivery through Relationships with Communities and Partners -

enhancing relationships with existing partners and engaging new partners and communities will be critical as the ERGP expands its program offerings to include the full range of mineral and energy resource development governance.

Ensure the ERGP's Sustainability -

by enhancing and expanding our efforts to promote programs and services to generate the revenues that will ensure financial stability.



THE GLOBAL CONTEXT

Many developing nations have very limited experience with mineral and energy resource development. Ensuring environmentally responsible and sustainable resource development that attracts investment requires advice and assistance with:

- Understanding the geological fundamentals, exploration and production processes and cycles, and the underlying economics of mineral and energy development
- Developing a policy framework that balances attracting investment with economic benefit to the state and local communities
- Implementing a sound legislative framework that incorporates fairness, transparency and accountability
- Implementing a sound regulatory framework, including an institutional foundation and organization fit for the nation's governance structure, regulatory requirements, compliance and assurance with regulatory requirements, and transparent reporting





LEVERAGING ALBERTA AND CANADA KNOW-HOW, AND THE SCHOOL OF PUBLIC POLICY

Alberta and Canada are at the forefront of responsible resource development. From community consultation, environmental standards and regulatory frameworks in mineral and energy resource development, Canada has experts that lead the world in how to develop resources the right way. Canada is the perfect home from which to recruit experts for the ERGP.

The School of Public Policy brings together scholars and practitioners interested in finding sound and practical solutions to the public problems that a society faces, using the methods of science. At the junction of different disciplinary traditions such as economics, public administration or law, policy research is usually strongly empirical and aims at informing public deliberations and government decisions.

As the most cited school of its kind in Canada both by media and academics, The School provides a broad base of intellectual and dissemination support that makes it an ideal home for the ERGP.





Our leading experts include:

Our people are classically trained academics, industry professionals, and policy practitioners with decades of notable public sector experience and expertise. They bring a diverse range of direct leadership experience in economic, social, energy, and environmental policy and regulation in the upstream, midstream and downstream sectors of the oil, natural gas, and mining industry



Deborah Archibald
Public Consultation
and Community
Engagement Expert



Beverly Dahlby
Fiscal and Tax Policy
Expert



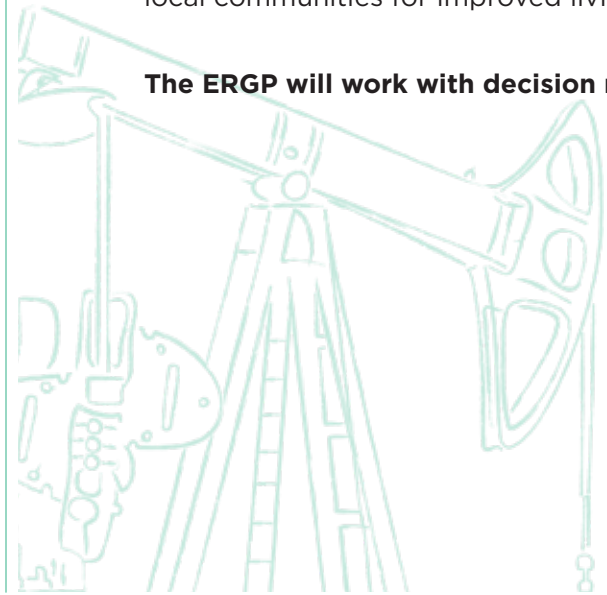
Lesley Matthews
Regulatory and
Environmental Policy
Expert

BUILDING A BETTER ERGP FOR A BETTER WORLD

Sustainable development of mineral and energy resources is essential to achieve a better future for all, consistent with the UN's Sustainable Development Goals. This sustainable development will set forth a path for a successful transition to a low carbon economy, aided by leading edge knowledge and competencies for governments to create foundational supportive frameworks in legislation, policy, and regulation.

The ERGP is a critical network that can help developing countries address the challenges of poverty, inequality, climate change, environmental degradation, peace and justice, while increasing revenues to government and supporting local communities for improved living standards

The ERGP will work with decision makers to help them get it right.





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EXTRACTIVE RESOURCE GOVERNANCE PROGRAM

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