



A fast, smart response when Canada needed it most



Dear Partners in Policy,

During the last 18 months, the School of Public Policy did its part to contribute to the resolution of the economic, social and health challenges arising from the COVID-19 crisis. We are not frontline workers, of course. We didn't need to make life and death decisions under a veil of uncertainty, like so many policy leaders and governments. But we tried very hard to bring forward timely and relevant solutions, based on the best evidence available and on the combination of expertise and experience that is the true mark of great policy schools. Please take a moment to read about our COVID-specific research on our website.

Now, we are moving quickly to become a trusted source of post-pandemic and recovery policy advice. We are directing our attention to discerning the best courses of action to rebuild our health systems, address the incredible social impact of COVID, and kick-start new areas of economic growth and recovery. It won't be easy. But we have the people, resources and determination to get it done.

At the time of writing, I am concluding my tenure as Director of the School and James S. and Barbara A. Palmer Chair in Public Policy. The extraordinary growth the School has experienced in the five years I was involved is due to the many people who have contributed in various ways to the pursuit of sound public policy. My experience with the staff, faculty members, fellows and affiliated researchers from across the globe has enriched my career and my own perspectives of policy.

In past few years, the School has seen unprecedented demand for its research and teaching programs. We launched the Simpson Centre for Agricultural and Food Innovation and Public Education. Our Extractive Resources Governance Program has grown into a Centre with a mandate to study and provide instruction in financial market regulation as well as resource governance. We have added another graduate degree and our programs continue to produce the most in-demand policy analysts in Canada. This year, we were honoured when Research Papers in Economics (RePEc), which is an organization that tracks policy research, named us the top policy school in Canada and in the top 25 per cent of policy schools globally. These achievements speak to the national need for our kind of policy analysis and our unique ability to deliver on those needs.

These are challenging times for not only our city, but the province, the country and the world. It is more critical than ever to have access to a living source of fact-based, empirical, independent policy research and training. Please reach out to learn more about how you can become a partner in policy.



Pierre-Gerlier Forest, PhD, FCAH

Professor and Director, James S. and Barbara A. Palmer Chair in Public Policy

The School of Public Policy is one of the top policy schools globally

IDEAS/RePEc releases list for top 25% of public policy schools as of 2020

IDEAS/RePEc released their global top 25 per cent of policy schools as of 2020 and The School of Public Policy at the University of Calgary ranked number 33. The School of Public Policy is the only policy school in Canada to have made the list, appearing alongside policy schools from Harvard, Columbia and Stanford, to name a few.

IDEAS is the largest bibliographic database dedicated to economics. Based on RePEc, or Research Papers in Economics, it indexes over 3,300,000 items of research, including over 3,100,000 that can be downloaded in full text. The rankings are based on analysis from data gathered with the RePEc project.

The analysis covers journal articles, books, book chapters, working papers and software components that are indexed in RePEc. So far, over 2,000 archives from 102 countries have contributed about three million research pieces from 3,500 journals and 5,000 working paper series.

Dr. PG Forest, PhD, is director and James S. and Barbara A. Palmer Chair in Public Policy at The School of Public

he School of Public Policy Annual Report

Policy. Forest responded to the distinction, saying, "We've spent 12 years building our research capacity and outreach. And it's working. This recognition is testament to the efforts of our experts and our team. We knew we were the leading policy school in Canada, now we know that we are being recognized internationally. That was always our goal."

The School of Public Policy was founded with a vision to drive policy discourse with relevant research, outreach and teaching. Its faculty is composed of scholars with exceptional academic credentials and experienced practitioners in business, government and the non-profit sector.

The School's research is renowned for its independence, credibility and fact-based analysis. The School's influence is reflected by its wide dissemination among policy-makers, business leaders and the media; it is Canada's most-cited policy school, by both traditional media and academic publications. Since its inception over a decade ago, the School has produced more than 500 peer-reviewed publications.



The School of Public Policy's experts were in heavy demand because of COVID, publishing over 20 COVID-related papers dealing with its effect on the economy, generating over 900,000 social media hits.

Our graduate programs received record application numbers.

Governments
from several
levels requested
assistance from
Our experts regarding
economic recovery from
COVID-19. Dr. Jack Mintz,
President's Fellow of SPP,
is Chair of the Alberta
Government's Economic
Recovery Council. Dr.
Bev Dahlby, Research
Director (fmr) of SPP, is
on the City of Calgary's
COVID-19 Economic
Resilience
Task Force

The Fiscal and Economic
Policy team was involved
in the reports of
three expert panels
(Royal Society of
Canada, City of
Calgary, and British
Columbia Basic
Income), 15 papers
published through the
School of Public Policy,
20 papers published
through other outlets.

The School of Public
Policy held the 15th
James S. Palmer Lecture
with Nobel Prize winner
Professor Esther Duflo.
More than 1,000
people from 22
countries attended.

The School of Public
Policy received
OVER 1,000 media
hits per month unprecedented for any
policy school in Canada,
and had seven million
social media impressions.

The School of Public Policy produced 66 publications for the year ending 2020, a record number of publications, despite the pandemic.

Dr. G. Kent Fellows served as an Expert Panelist for the European Court of Auditors' international study examining 'Global Benchmarking of Major Transport Infrastructure'. Dr. Lindsay Tedds has been named to the Deputy Prime Ministers Task Force of Women and the Economy and has been appointed to the Editorial Board of the Canadian Tax Journal.

Our Influence

The School of Public Policy, with The Hunter Centre for Entrepreneurship and Innovation, co-hosted a successful series of webinars entitled Barriers and Benefits to Entrepreneurial Thinking in Government.

The School of Public Policy hosted 30 webinars with over 3,500 viewers from 11 countries and four continents around the world.

Hosted a webinar in partnership with Global Affairs Canada, Government of Japan and APEC (Asia Pacific Economic Cooperation) as a part of the annual APEC

Dr. Jennifer Winter participated in His Royal Highness The Prince of Wales' private roundtable on carbon pricing in support of HRH's Sustainable Markets Initiative.

Dr. Jennifer Zwicker,
Director of Health Policy
at SPP, was awarded the
Canada Research
Chair (Tier II) in
Disability Policy for
Children and Youth.

The Energy and
Environmental Policy
Research Division hosted a
webinar on hydrogen, which
featured federal Natural
Resources Minister
Seamus O'Regan
speaking on Canada's
hydrogen strategy.

Hosted a Healthcare Supply Chain Conference in conjunction with Health Canada, highlighting SPP's strength in health policy.

The Simpson Centre for Agricultural and Food Innovation and Public Education at SPP hosted three major series of public engagement Webinars in 2020. Guest speakers included Mr. Doug Horner, former Minister of Agriculture and Rural Development, and Ms. Cherie Copithorne-Barnes, CEO CL Ranches Ltd., Director at the Calgary Stampede, fourth-generation rancher, among others.

Stepping up to the COVID policy challenge: Our research

April 14, 2021

The U.K. Applies to Join CPTPP: What are the Implications for Canada?

Hugh Stephens

March 23, 2021

Environmental Regulation and the COVID-19 Pandemic: A Review of Regulator Response in Canada

Victoria Goodday

March 18, 2021

Energy and Environmental Policy Trends: Valuing Alberta's Renewable Electricity Program

Sara Hastings-Simon and Blake Shaffer

March 16, 2021

Evidence-Based and Community-Engaged Pandemic Responses for Calgary

Jessica Kohek, Meaghan Edwards, Katrina Milaney and Jennifer D. Zwicker

March 2, 2021

Agricultural Policy Trends: Did COVID Support for Beef Cattle Producers Hit the Mark?

Eugene Beaulieu and Dylan Klemen

February 24, 2021

Implications of an Infrastructure Corridor for Alberta's Economy

Trevor Tombe, Alaz Munzur and G. Kent Fellows

February 17, 2021

Social Policy Trends: Declining International Student Numbers

Robert Falconer

February 11, 2021

Trade Policy Trends: COVID-19, The Great Trade Collapse and Canadian Trade Policy

Beaulieu, Eugene Dylan Klemen

February 4, 2021

Canadian Agri-Food Export Opportunities in a COVID-19 World

May T. Yeung and William A. Kerr

February 3, 2021

Obsolescence as an Opportunity: The Role of Adaptive Reuse in Calgary's Office Market

Rylan Graham and Jenna Dutton

February 2, 2021

Fiscal Policy Trends: COVID-19 & Trends in Income Assistance Caseloads

Gillian Petit and Lindsay Tedds

December 16, 2020

Vulnerabilities and Benefits of Megascale Agrifood Processing Facilities in Canada

Jared Carlberg

December 10, 2020

Challenges and Prospects for the CPTPP in a Changing Global Economy: Taiwanese Accession and Canada's Role

Hugh Stephens

December 9, 2020

Social Policy Trends: Unemployment and the Use of Food Banks

Ronald Kneebone

December 2, 2020

The Canadian Northern Corridor: Planning for National Prosperity

G. Kent Fellows, Katharina Koch, Alaz Munzur, Robert Mansell and Pierre-Gerlier Forest

October 22, 2020

Cross-Canada Infrastructure Corridor, The Rights of Indigenous Peoples and 'Meaningful Consultation'

David V. Wright

September 16, 2020

Tax Policy Trends: Implications of a Biden Win for U.S. Corporate Tax Policy and Competitiveness - U.S. Competitiveness to Decline

Jack Mintz and Philip Bazel

September 2, 2020

Comprehensive Dental Care in Canada: The Choice Between Denticaid and Denticare

Thomas Christopher Lange

August 26, 2020

Family Farmers to Foreign Fieldhands: Consolidation of Canadian Agriculture and the Temporary Foreign Worker Program

Robert Falconer

August 20, 2020

Mandatory Mask Bylaws: Consideration Beyond Exemption for Persons with Disabilities

Jessica Kohek, Ash Seth, Meaghan Edwards and Jennifer D. Zwicker

July 23, 2020

Social Policy Trends: COVID-19 and Refugees in Uganda

Anthony Byamukama

July 22, 2020

Buying With Intent: Public Procurement for Innovation by Provincial and Municipal Governments

Daria Crisan

July 15, 2020

Infrastructure Policy Trends: A Canary in Panda's Clothing?

G. Kent Fellows and Alaz Munzur

July 14, 2020

Grown Locally, Harvested Globally: The Role of Temporary Foreign Workers in Canadian Agriculture

Robert Falconer

July 2, 2020

The Digital Divide and the Lack of Broadband Access During COVID-19

Katharina Koch

June 9, 2020

Canada's Food Security During the COVID-19 Pandemic

Kerri L. Holland

June 3, 2020

Social Policy Trends: COVID-19 Implications for Disability Assistance Clients

Craig Scott, Matthew Russell and Jennifer D. Zwicker

May 21, 2020

Considerations for Basic Income as a COVID-19 Response

David Green, Jonathan Rhys Kesselman and Lindsay Tedds

May 20, 2020

Economic Policy Trends: The Bank of Canada's Response to COVID-19 and the Collapse in World Oil Prices

Scott Cameron

May 14, 2020

Economic Policy Trends: Unequal Burden: Learning from Canada's Responses to the Influenza Pandemic of 1918-20

Shawn W. Brackett

May 13, 2020

Alberta's Civil Society Pre- and Post-COVID-19: What's Government Got to do With it?

Alina Turner and Camilo Camacho Escamilla

May 7, 2020

Russian Geopolitical Objectives in the Current Oil Price Crisis and the Implications for Canada

Sergey Sukhankin

May 5, 2020

Social Policy Trends: Economic and Emotional Distress Ronald Kneebone

April 28, 2020

Economic Policy Trends: The Domestic Violence Crisis and COVID-19: Can Short-Term Rentals Help?

Daria Crisan

April 22, 2020

You Say USMCA or T-MEC and I Say CUSMA: The New NAFTA - Let's Call the Whole Thing On

Eugene Beaulieu and Dylan Klemen

April 21, 2020

Economic Policy Trends: COVID-19 and Recent Post- Secondary Graduates

Christine Neill and Kelly Foley

April 17, 2020

Economic Policy Trends: Post-Secondary Financial Aid and the Pandemic

Christine Neill and Kelly Foley

April 16, 2020

Energy and Environmental Policy Trends: Power Demand in the Time of COVID-19

Blake Shaffer, Andrew Leach and Nic Rivers

April 9, 2020

Health Innovation and Commercialization Ecosystems and Public Health Emergency Response Systems

Craig Scott and Jennifer D. Zwicker

April 7, 2020

Fiscal Policy Trends: Bank Runs Can Occur in Uncertain Times, Including during a Pandemic, But They Are Not Likely—Especially in Canada

Christos Shiamptanis

April 6, 2020

Primary Care Physician Compensation Reform: A Path for Implementation

Thomas Christopher Lange, Travis Carpenter and Jennifer D. Zwicker

April 2, 2020

Economic Policy Trends - Better in Theory? Why a Basic Income is Not the Right Policy for this Moment

Anna Cameron and Gillian Petit

April 1, 2020

COVID-19 as a Tool of Information Confrontation: Russia's Approach

Sergey Sukhankin

March 29, 2020

Social Policy Trends: Immigrant Physicians in Calgary Robert Falconer

March 24, 2020

Energy & Environmental Policy Trends: Addressing the Threat of COVID-19 and the Oil Price War in the Petroleum Sector

Richard Masson and Jennifer Winter

March 20, 2020

Fiscal Policy Trends: Giving Cities and Municipal Taxpayers a Break During COVID - A "How-To" Guide

Almos Tassonyi

March 16, 2020

Social Policy Trends: Vulnerable Populations and the COVID-19 Pandemic

Craig Scott, Jennifer D. Zwicker and Ronald Kneebone

March 11, 2020

Fiscal Policy Trends: The Federal Government's Policy Response to COVID-19: Acting Quickly and Decisively

Gillian Petit and Lindsay Tedds

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The School of Public Policy Fellows

The School of
Public Policy has an
unparalleled roster
of experts chosen
from academia, the
private sector and
government. People
who are at the
pinnacle of expertise
in the areas that
matter most in
public policy.

Alina Turner

Research Fellow Social policy and civil society

Almos Tassonyi

Executive Fellow
Urban policy and municipal finance

Andre Turcotte

Research Fellow Public opinion research, strategic communications

Andrei Sulzenko

Executive Fellow

National infrastructure and trade policy

Bev Dahlby

Distinguished Fellow
Tax policy and fiscal federalism

Blake Shaffer

Research Fellow
Energy and environmental policy and law

Brendan Boyd

Research Fellow
Energy and environmental policy

Brian Bietz

Executive Fellow
Energy and environmental policy

Brian Conger

Research Fellow
Urban policy and land use regulation

Brian Livingston

Executive Fellow

Alternative energy and upgraders

Carlos Ortiz-Gomez

Executive Fellow
Geopolitics of energy

Carol McAusland

Research Fellow International environmental economics

Colin Robertson

Executive Fellow
Diplomacy, trade and security

Colum Smith

Executive Fellow
Health networks and cancer policy

Dan Dutton

Research Fellow Social data and policy

Dan McFadyen

Executive Fellow
Extractive resource governance

David Bercuson, O.C.

Research Fellow
Military policy and national defence

David Bissett, C.M., A.O.E.

Distinguished Policy Fellow Business and Industry

Deborah Archibald

Executive Fellow
Community engagement and resource
development policy

Ergete Ferede

Research Fellow

Tax policy and fiscal federalism

Eddy Isaacs

Executive Fellow

Energy and environmental technologies

Fenner Stewart

Research Fellow

Natural resource regulation and governance

Harrie Vredenburg

Research Fellow

Energy and environmental policy

Herbert Emery

Research Fellow

Regional economics

Hugh Stephens

Executive Fellow

International trade and Canada-Asia relations

Jack Mintz. C.M.

President's Fellow

Tax and economic policy

James Coleman

Research Fellow

Energy, trade and transport policy

Janice MacKinnon

Executive Fellow

Fiscal policy and federal-provincial relations

Jean-Francois Wen

Research Fellow

Taxation and social insurance

Jim Dilay

Executive Fellow

Resource extraction policy

Jim Gray, O.C., A.O.E.

Distinguished Policy Fellow

Business and philanthropy

Joel Wood

Research Fellow

Environmental economics

John Lester

Executive Fellow

Tax, innovation and entrepreneurship

John Carruthers

Executive Fellow

Energy, pipelines, regulation, engagement and negotiation

Katrina Milaney

Research Fellow

Public health

Kenneth McKenzie

Research Fellow

Energy, taxation and fiscal policy

Lana Wells

Research Fellow

Social policy and violence prevention

Lawrie Savage

Executive Fellow

Financial regulation, insurance and risk management

Leah Stokes

Research Fellow

Energy and environmental policy

Leonardo Beltran

Executive Fellow

Energy and climate change

Lucija Muehlenbachs

Research Fellow

Water, resource and energy policy

Marcia Nelson

Executive Fellow

Public-sector leadership and public policy

Margaret Melhorn

Executive Fellow

Fiscal and economic policy

Martin Olszynski

Research Fellow

Environmental law

Matt Ayres

Executive Fellow

Energy and environmental policy

Matthew Foss

Executive Fellow

Energy policy, taxation and economics

Mava Papineau

Research Fellow

Economics of climate change

Michal Moore

Research Fellow

Resource and energy economics

Michael Smart

Research Fellow

Public finance and taxation

Nancy Southern

Distinguished Policy Fellow

Business and philanthropy

Nicholas Rivers

Research Fellow

Environmental and renewable energy policy

Nobina Robinson

Executive Fellow

Innovation, higher education and skills policies

Norma Padron

Research Fellow

Data analytics and AI

Paul Boothe

Research Fellow

Economic and environmental policy

Paul Precht

Petroleum fiscal structures and

resource governance

Peggy Garritty

Executive Fellow

Strategic communications and brand development

Richard Masson

Executive Fellow

Energy project development

Robert Fonberg

Executive Fellow

Trade, security and cyber-issues

Robert Skinner

Executive Fellow

Energy policy-oil market history/geopolitics

Robert Hage

Executive Fellow

Foreign relations, trade and international law

Robert Mansell

Research Fellow

Regional and resource economics

Ron Hallman

Executive Fellow

Environmental assessment

Ron Wallace

Executive Fellow

Environmental assessment and energy regulation

Hon. Rona Ambrose, P.C.

Distinguished Policy Fellow

Federal public policy

Sara Hastings-Simon

Research Fellow

Energy and environmental policy

Serge Dupont

Executive Fellow

Energy policy and public-sector governance

The Rt. Hon. Stephen Harper, P.C.

Distinguished Policy Fellow

Former Prime Minister of Canada

Steve Williams

Distinguished Policy Fellow

Energy, business and philanthropy

Ted Morton

Ted Morte

Executive Fellow
Federal-provincial relations, Alberta and
U.S. politics

Thomas d'Aquino

Distinguished Policy Fellow

National and international business and policy

Tom Jenkins, O.C.

Distinguished Policy Fellow

Technology and innovation

Trevor Tombe

Research Fellow

Trade, public finance and fiscal federalism

Wayne Simpson

Research Fellow

Basic income, labour markets and social policy

Wendy Dobson

Executive Fellow

International policy, trade and finance



Focused research

Social Policy and Health

Scientific Director, Ron Kneebone

The Social Policy and Health program improves the lives of Canadians by employing an objective, evidencebased approach to assessing existing and proposed public policies. Our research identifies practical solutions that cut through rhetoric designed to polarize debate and freeze policy-makers into inaction.

We apply this approach to programs in two policy areas:

- Health Policy
- Social Policy

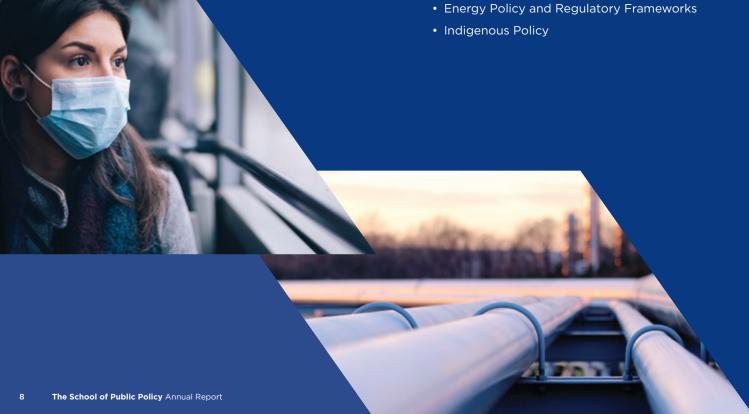
Energy and Environmental Policy

Scientific Director, Jennifer Winter

Through disciplined research and analysis, the Energy and Environmental Policy research division provides practical solutions to Canada's challenging energy and environmental problems. We do this by injecting evidence into policy debates, and by engaging with decision-makers, stakeholders and the public to create a forum for open and meaningful dialogue among different perspectives.

The research division has five priority areas for its research and outreach:

- Canadian Network for Energy Policy Research and Analysis
- Canadian Northern Corridor
- Energy for Life



Fiscal and Economic Policy

Scientific Director, Lindsay Tedds

The Fiscal and Economic Policy Division harnesses the strengths of transdisciplinary scholarship to contribute policy research and expertise aimed at supporting inclusive growth and advancing discourse in this area. Our approach is rooted in an understanding of evidence that takes seriously both heterogeneity and intersectionality while being attentive to systems and structures of power to support inclusive economic growth while advancing and shaping discourse in this area.

We apply this approach to research in the following priority areas:

- Basic Income (including income support and social services provision)
- Urban Policy
- Gender-based and Intersectional Analysis
- Tax and Economic Growth

International Policy and Trade

Scientific Director, Jean-Sébastien Rioux

The International Policy and Trade Division conducts research and publishes studies in three priority areas: issues related to economics and international policy; understanding of global trade and investment; and the analysis of policies related to the security of Canada's borders, its assets abroad, in cyber-space, and the security of its economic relationships.

Areas of research include:

- International Trade
- Market Diversification
- Security & Defence
- Data & Policy
- Vaccine Hesitancy

In-demand global training and analysis

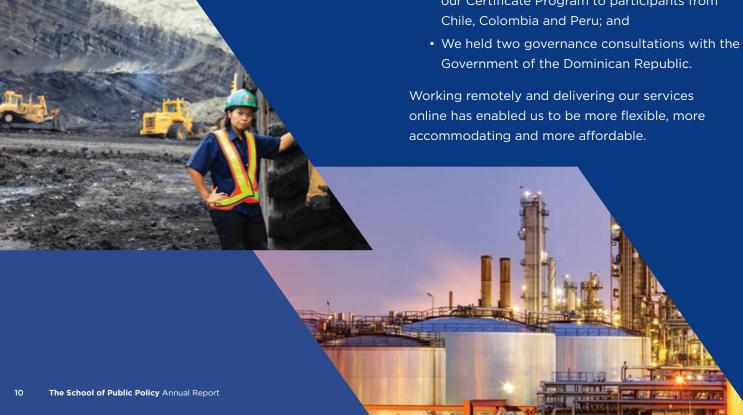
Extractive Resource Governance Program (ERGP)

The world is looking to Canada for expertise in resource extraction policy and the ERGP is delivering. Offering a one-of-a-kind program in the taxation, consultation, regulatory and social policy required for sustainable extractive resource development, the ERGP is in demand around the world.

In 2020, the ERGP had to adapt fast, and our programming became available in a virtual format:

 We organized two webinar series with 100+ participants;

- We entered the domestic market, providing training and support for the Government of the Northwest Territories and the Government of Nunavut;
- In collaboration with long-term partner Alinea International we delivered an online workshop for mining and petroleum agencies of the Government of Colombia;
- We delivered our Executive Certificate online;
- We entered a new partnership with the University of Alberta, who manages the Canada-Pacific Alliance Scholarship Program (CPASP), and under the CPASP we delivered our Certificate Program to participants from Chile Colombia and Peru: and





The Simpson Centre's vision is to become a locus of Canadian research that strengthens and supports the growth and sustainability of agri-food and agri-business, in western Canada and beyond. We will achieve this through executing focused, evidence-based, practical policy analysis on our four pillars: trade, the environment and climate change, agriculture as a major resource sector, and agriculture innovation. The Simpson Centre targets socioeconomics, sustainability and outreach in its work.

First-Year Activities Included:

- March 2020 Simpson Centre launched
- 23 webinars, including four multi-webinar series and several separate events, with a total of 1,200+ attendees.
- 6 published research papers on timely topics.
- Outreach work included op-eds, podcasts, presenting to federal government committees and news coverage.
- Successfully recruited Dr. Guillaume Lhermie as the Simpson Centre's inaugural Director in December 2020
- Launched a dedicated website at: www.simpsoncentre.ca

Our graduate programs

Training the most in-demand policy and energy/ environment analysts in Canada

Master of Public Policy (MPP)

The University of Calgary Master of Public Policy (MPP) program is a one-year, integrated program that offers a comprehensive curriculum with numerous opportunities to further enhance your skills, make meaningful connections with public policy experts and secure a job in the public policy field. Unlike traditional, theory-based graduate programs, the Master of Public Policy enables students to solve a broad range of real-world policy problems.

Within an elite class of about 40 students with diverse academic and professional backgrounds, you will learn from some of Canada's leading scholars, and meet local, national and global policy practitioners and thinkers. Your career development will be fostered with countless mentorship and networking opportunities.



2020 MPP Grads



"The MPP is an incredibly intense one-year program. We basically take people, in some cases with no background in public policy, and get them trained up to the Master's level in 12 months..."

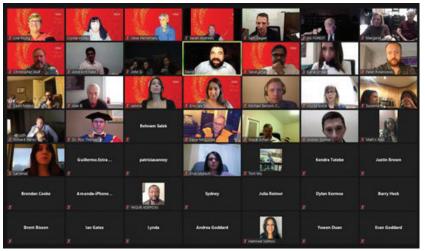
- Lisa Young, Professor & Director of Graduate Programs



"Overall as a program we've pivoted and focused on providing opportunities for students to connect not only with instructors but also to engage with support staff such as myself and ensure networking opportunities with the public and private sector, community leaders and our alumni remain. In an online world, we have been able to widen our reach and strengthen relationships across Canada."

- Hamreet Sekhon, Senior Advisor of Graduate Programs





2020 SEDV Grads

Master of Science in Sustainable Energy Development (SEDV)

The University of Calgary's Master of Science in Sustainable Energy Development (SEDV) is an interdisciplinary graduate program providing a balanced education related to energy and environmental management. A combined offering through the School of Public Policy, Haskayne School of Business, Schulich School of Engineering, School of Architecture, Planning, and Landscape, and the Faculty of Law, SEDV is an unprecedented program designed for professionals and students who are seeking a broadbased and comprehensive education in sustainable energy.

"A pioneer before its time, the MSc in Sustainable Energy Development (SEDV) has attracted students with diverse backgrounds, both academically and professionally, with a desire to reach our energy needs using a wholistic and sustainable mindset since 1995.

While the learning environment underwent great change over the last year, the dedication of our SEDV community and its commitment to providing a high-quality program did not waver. We redefined the meaning of classroom engagement, connected with prospective students worldwide and expanded our experiential learning opportunities with the overall student experience in mind."

- Crystal Hickey, Program Specialist, Sustainable Energy Development Graduate Program



Help shape public policy for a better Canada

To learn more about supporting The School of Public Policy, please contact

Catherine Scheers
Director of Development
403.210.6213
catherine.scheers@ucalgary.ca



The School of Public Policy

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